



# CELEBRATING RRIB ECONOMIC DEVELOPMENT PROJECTS

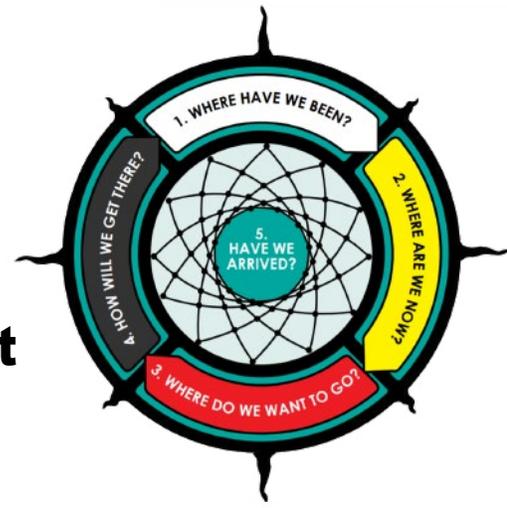
## 2020–2025

*Over the past five years, the Red Rock Indian Band has made steady progress in growing its economy, building community strength, and preparing for the future.*

*These accomplishments reflect the hard work of the community, staff, leadership, and partners. This report reviews earlier successes to show how the community has progressed.*

# RRIB Economic Development: “Where We Have Been”.

## Celebrating RRIB Economic Development Accomplishments (2020–2025)



### Overview

This document celebrates the economic development work completed or advanced by the Red Rock Indian Band between **2020 and 2025**. It highlights what the community has accomplished, when key milestones were reached, and why this work matters to Band members.

The projects in this document are organized under **three strategic pillars** to celebrate success and effort. It does not replace detailed annual reports; instead, it provides a summary of “where we have been” as the community prepares for the **2025–2030 Economic Development Strategic Plan**.

### What These Accomplishments Show

Over the past five years, RRIB has delivered projects in complex funding environments, invested in culture, youth, and community well-being, and made responsible decisions to close or pause projects as needed. Partnerships have been built carefully and with purpose. Together, this work demonstrates that RRIB is increasingly prepared to manage larger, more complex opportunities.

## Red Rock Indian Band’s Economic Development Strategy

The Red Rock Indian Band’s Economic Development Strategy is a framework designed to support improved personal, family, and community health among our First Nation through greater economic participation.

Our economic strategy leverages our people's strengths and traditional knowledge to build opportunity and prosperity for current and future generations. We believe that economic participation and development are key to empowering people, and we focus on education, employment & training, growing First Nation businesses, and leveraging private investment and partnerships.

**For further information on 2020 - 2025 initiatives, please contact the RRIB Community Development Officer, CDO.**



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# PILLAR 1 - OPPORTUNITY DRIVERS

*Creating economic opportunities and strengthening assets and infrastructure*

## Chalet Lodge – Safety Review, Due Diligence, and Closure

RRIB completed engineering reviews, safety assessments, and business analysis for the Chalet Lodge and cabins. Based on these findings, unsafe structures were condemned and arescheduled for demolition to protect community members and reduce long-term risk.

### **Why this matters:**

This decision showed strong leadership and responsibility. By addressing safety concerns early, RRIB reduced future liability, avoided higher repair costs, and created space for safer, more appropriate future land use.

## Aquaculture – Feasibility

RRIB completed early feasibility work to explore both net-pen aquaculture and land-based fish production. Studies confirmed these opportunities could be viable, and environmental baseline work and water monitoring were completed.

### **Why this matters:**

This work helped protect the environment while positioning RRIB for future food security and economic opportunities. This project is not in our best interest at this

## Ruby Lake Marble - Feasibility

Geological and feasibility studies were completed to assess the potential for small-scale marble processing. After careful review, the project was paused to avoid financial risk while keeping the option open for the future.

### **Why this matters:**

RRIB demonstrated responsible decision-making by conducting research first and avoiding premature investment. This project is not in our best interest at this time.

## Quarry Aggregate – Early Development Planning

Planning work advanced to explore securing a quarry for construction materials, including licensing and environmental and archaeological assessments.

### **Why this matters:**

Local access to aggregate supports future infrastructure projects and reduces reliance on outside suppliers. This project is not in our best interest at this time.

## Wild Rice - Feasibility

A feasibility study confirmed that wild rice harvesting and processing could be commercially viable. The project was paused after the study to allow time for planning and partnerships.

### **Why this matters:**

This project supports traditional land-based practices while creating future economic opportunities. This project is not in our best interest at this time.

## **Powwow Grounds – Relocation/ Infrastructure Upgrade**

Upgrades were completed at the existing Powwow Grounds, including water, power, lighting, drainage, seating, and accessibility improvements. Planning has begun for a new, purpose-built Powwow Grounds site, including an arena, seating, and supporting infrastructure, located near

### **Why this matters:**

These upgrades and the new site improved safety, accessibility, and the ability to host large, year-round, cultural events.

## **Skating Rink – Expansion / Relocation**

The skating rink was relocated, expanded, and covered, allowing for year-round use.

### **Why this matters:**

This facility supports recreation, culture, and community gatherings in all seasons.

## **Water Treatment Plant – Feasibility Study**

Plans are underway for a feasibility study to determine whether the existing plant should be upgraded or replaced.

### **Why this matters:**

Safe and reliable water infrastructure is essential for long-term community

## **Community Welcome Sign (Approved in Principle)**

Working with funders for a new community welcome sign to support tourism and community visibility.

### **Why this matters:**

The sign helps promote RRIB as a welcoming destination and strengthens place identity.

## **Flood Mitigation and Climate Adaptation Projects**

Multi-year work continues to address flooding and protect community safety.

### **Community benefit:**

Reduces risks to homes, roads, and critical infrastructure.

## **Community-Based Water Monitoring Program**

RRIB established a Community-Based Water Monitoring Program, training a local monitor to regularly test and report on water quality. Ongoing monitoring and reporting were conducted to ensure safety and compliance.

### **Community benefit:**

This program protects public health, builds trust in drinking water safety, and strengthens environmental stewardship by keeping water monitoring within the community.

# PILLAR 2 - BUSINESS & COMMUNITY CAPACITY

*Building skills, culture, employment, and well-being*

## Education Centre – Planning, Design, Construction

RRIB, AZA, and Fishing Lake received funding through the Indigenous Homes Innovation Initiative. After the initial plans of building a Safe House fell through, they repurposed the funding to build an Education Centre, using the existing AZA home design.

### **Community benefit:**

This facility provides long-term learning to youth and adults.

## Maamawitaawining – At the Gathering Place

A community moose hanger and butcher shop was completed. The tannery was cancelled after review. Currently working on expanding the butcher shop to provide additional processing and storage space, including bathrooms.

### **Community benefit:**

This facility provides long-term learning to youth and adults.

## Summer Students

Youth were employed through summer programs in landscaping, public works, and supervision roles.

### **Community benefit:**

Youth gained work experience, skills, and confidence.

## Estate Management

More than 85 wills were completed, with more planned for future years.

### **Community benefit:**

Improved family security and reduced future estate challenges.

## Cultural Events and Gatherings

Truth and Reconciliation Day, Indigenous Peoples' Day, Anishinaabe Day, the Salmon Derby,

### **Community benefit:**

Strengthened cultural pride, learning, and local economic activity.

## Wellbeing and Cultural Centre – Planning Phase

Site Preparation and design work advanced with secured NOHFC funding, and additional funding is being pursued.

### **Community benefit:**

The centre will support health, entrepreneurs, learning, and connection.

## NOHFC Internships – Public Works and Water Treatment Plant

RRIB hosted an internship in Public Works and will host one at the Water Treatment Plant in the future. Community members received hands-on training while supporting essential services.

### **Community benefit:**

These internships helped build local skills, supported career pathways, and strengthened RRIB's ability to operate and maintain critical infrastructure using community-based expertise.

### **Future Generations Foundation – Youth & Culture Programming**

RRIB secured funding from the Future Generations Foundation to support youth-focused cultural, educational, and land-based programming. Activities strengthened connections between youth, Elders, and community knowledge keepers.

#### **Community benefit:**

These programs supported youth wellbeing, cultural pride, and learning while strengthening intergenerational relationships and long-term community resilience.

## **PILLAR 3 - GOVERNANCE & SUSTAINABILITY**

*Strengthening systems and long-term readiness*

### **Asset Management Program**

Asset inventories, training, and long-term replacement planning were completed, with Phase 3 nearing completion.

#### **How this strengthens RRIB**

Improves planning, reduces risk, and supports funding readiness.

### **Comprehensive Community Planning (CCP)**

Governance structures, surveys, engagement tools, and research phases were completed.

#### **How this strengthens RRIB**

Supports long-term, community-driven planning.

### **Community Energy Champion**

Energy planning, feasibility work, and capacity-building initiatives completed.

#### **How this strengthens RRIB**

Improves energy literacy, cost awareness, and future readiness for clean energy.

### **IESO Projects**

Energy planning initiatives advanced solar feasibility studies, updated the Community Energy Plan, and delivered capacity-building activities with an external consultant.

#### **How this strengthens RRIB**

Builds energy literacy, supports cost and emissions reduction, and positions the community for future clean energy investments and partnerships.

### **Professional and Institutional Development (Governance and Finance)**

Policies, procedures, and financial practices were modernized.

#### **How this strengthens RRIB**

Improves accountability and decision-making.

### **Economic Development Corporation – Directional Work**

Initial groundwork was completed, with direction pending from Chief and Council. Currently on Hold.

#### **How this strengthens RRIB**

EDC may help protect the community and support long-term economic growth.